

*Indices and sets*

$i$	jobs ( $i, i' \in J$ )
$j$	operations ( $j, j' \in O$ )
$k$	machines ( $k \in M$ )
$J$	the set of jobs
$M$	the set of machines
$O$	the set of operations
$O_i$	ordered set of operations of job $i$ ( $O_i \subseteq O$ ), where $O_{i(1)}$ is the first and $O_{i(l_i)}$ is the last element of $O_i$
$M_j$	the set of alternative machines on which operation $j$ can be processed, ( $M_j \subseteq M$ )
$M_j \cap M_{j'}$	the set of machines on which operations $j$ and $j'$ can be processed

*Parameters*

$t_{ijk}$	the processing time of operation $O_{ij}$ on machine $k$
$L$	a large number

*Decision variables*

$X_{ijk}$	1, if machine $k$ is selected for operation $O_{ij}$ ; 0, otherwise
$S_{ijk}$	the starting time of operation $O_{ij}$ on machine $k$
$C_{ijk}$	the completion time of operation $O_{ij}$ on machine $k$
$Y_{ij'f'k}$	1, if operation $O_{ij}$ precedes operation $O_{i'f'}$ on machine $k$ ; 0, otherwise
$C_i$	the completion time of job $i$
$C_{\max}$	maximum completion time over all jobs (makespan)

The proposed mathematical model is defined as follows:

*Objective function:* Minimize  $C_{\max}$

*Constraints:*

$$\sum_{k \in M_j} X_{ijk} = 1 \quad \forall i \in J, \forall j \in O_i, \quad (1)$$

$$S_{ijk} + C_{ijk} \leq (X_{ijk}) \cdot L \quad \forall i \in J, \forall j \in O_i, \forall k \in M_j, \quad (2)$$

$$C_{ijk} \geq S_{ijk} + t_{ijk} - (1 - X_{ijk}) \cdot L \quad \forall i \in J, \forall j \in O_i, \forall k \in M_j, \quad (3)$$

$$S_{ijk} \geq C_{i'f'k} - (Y_{ij'f'k}) \cdot L \quad \forall i < i', \forall j \in O_i, \forall j' \in O_{i'}, \forall k \in M_j \cap M_{j'}, \quad (4)$$

$$S_{i'f'k} \geq C_{ijk} - (1 - Y_{ij'f'k}) \cdot L \quad \forall i < i', \forall j \in O_i, \forall j' \in O_{i'}, \forall k \in M_j \cap M_{j'}, \quad (5)$$

$$\sum_{k \in M_j} S_{ijk} \geq \sum_{k \in M_j} C_{i,j-1,k} \quad \forall i \in J, \forall j \in O_i - \{O_{i(1)}\}, \quad (6)$$

$$C_i \geq \sum_{k \in M_j} C_{i,O_{i(l_i)},k} \quad \forall i \in J, \quad (7)$$

$$C_{\max} \geq C_i \quad \forall i \in J, \quad (8)$$

and

$$X_{ijk} \in \{0, 1\} \quad \forall i \in J, \forall j \in O_i, \forall k \in M_j,$$

$$S_{ijk} \geq 0 \quad \forall i \in J, \forall j \in O_i, \forall k \in M_j,$$

$$C_{ijk} \geq 0 \quad \forall i \in J, \forall j \in O_i, \forall k \in M_j,$$

$$Y_{ij'f'm} \in \{0, 1\} \quad \forall i < i', \forall j \in O_i, \forall j' \in O_{i'}, \forall k \in M_j \cap M_{j'},$$

$$C_i \geq 0 \quad \forall i \in J.$$

Constraints (1) make sure that operation  $O_{ij}$  is assigned to only one machine. If operation  $O_{ij}$  is not assigned to machine  $k$ , the constraints (2) set the starting and completion times of it on machine  $k$  equal to zero. Otherwise, the constraints (3) guarantee that the difference between the starting and the completion times is equal in the least to the processing time on machine  $k$ . Constraints (4) and (5) take care of the requirement that operation  $O_{ij}$  and operation  $O_{i'j'}$  cannot be done at the same time on any machine in the set  $M_j \cap M_{j'}$ . Constraints (6) ensure that the precedence relationships between the operations of a job are not violated, i.e. the operation  $O_{ij}$  is not started before the operation  $O_{i,j-1}$  has been completed. Constraints (7) determine the completion times (of the final operations) of the jobs, and constraints (8) determine the makespan.